PRINCE2-Foundation Dumps

PRINCE2 Foundation exam

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NEW QUESTION 1
- (Topic 1)
Which product summarizes progress and is used to decide whether to amend the project scope or stop the project?

A. Checkpoint Report
B. End Stage Report
C. End Project Report
D. Product Status Account

Answer: B

NEW QUESTION 2
- (Topic 1)
Identify the missing words in the following sentence. An objective of the Directing a Project process is to [?] throughout a project's life,

A. document how risks will bemanaged
B. identify who will be responsible for quality
C. provide management direction and control
D. define the benefits to be realized

Answer: C

NEW QUESTION 3
- (Topic 1)
Which process provides the Project Board with the information it requires in order to commit
resources to the project?

A. Managing Product Delivery
B. Initiating a Project
C. Controlling a Stage
D. Directinga Project

Answer: B

NEW QUESTION 4
The Project Manager has day-to-day control for a management stage within the limits laid down by the Project Board.

A. Mastered
B. Not Mastered

Answer: A

NEW QUESTION 5
- (Topic 1)
Which is a task of product-based planning?

A. Design the plan
B. Create the product flow diagram
C. Analyze the risks
D. Prepare the schedule

Answer: B

NEW QUESTION 6
- (Topic 1)
Which product identifies the management stages and timescales of a project?

A. Project Brief
B. Project Product Description
C. Project Plan
D. Initiation Stage Plan

Answer: C

NEW QUESTION 7
- (Topic 1)
Which describes risk impact?

A. Timeframe within which the risk might occur
B. The trigger that occurred giving rise to the risk
C. The effect of the risk on the delivery of project objectives
D. How likely the risk is to occur in a given project situation

Answer: C

NEW QUESTION 8
- (Topic 1)
Which of the following statements about customer's quality expectations and acceptance criteria are true?

A. Mastered
B. Not Mastered

Answer: A

NEW QUESTION 9
Measurable criteria that a project product should meet in order to be acceptable to key stakeholders,

A. Only 1 is true
B. Only 2 is true
C. Both 1 and 2 are true
D. Neither 1 or 2 are true

Answer: D

NEW QUESTION 10
- (Topic 1)
Which is a type of issue?

A. A lesson
B. A request for change
C. An Exception Report
D. A risk with an estimated high impact

Answer: B

NEW QUESTION 10
- (Topic 1)
In what process is the authorization to deliver the project's products given?

A. Starting up a Project
B. Initiating a Project
C. Managing a Stage Boundary
D. Directing a Project

Answer: D

NEW QUESTION 14
- (Topic 1)
Which is an objective of the Starting up a Project process?

A. Identify who will be responsible for creating the Project Plan
B. Agree how the project will be monitored and controlled after initiation
C. Authorize the Project Manager to proceed with the initiation stage
D. Agree how issues and changes will be identified, assessed and controlled

Answer: A

NEW QUESTION 17
- (Topic 1)
Identify the missing words in the following sentence. An objective of the Closing a Project process is to ensure that provision has been made to address [?] through follow-on action recommendations.

A. the measurement of benefits NOT yet realized
B. the handover of products
C. open issues and risks
D. the release of resources

Answer: C

NEW QUESTION 21
- (Topic 1)
Which product is NOT created in the Managing a Stage Boundary process?

A. Benefits Review Plan
B. End Stage Report
C. Lessons Report
D. Exception Plan

Answer: A

NEW QUESTION 25
- (Topic 1)
During the Managing a Stage Boundary process what product is updated with estimated costs and time for the stage that is about to begin?

A. End Stage Report
B. Team Plan
C. Work Package
D. Project Plan

Answer: D

NEW QUESTION 26
- (Topic 1)
Which is an objective of the quality review technique?

A. To identify a product's quality criteria
B. To provide assurance that the project is being conducted properly
C. To assess that a product conforms to set criteria
D. To ensure that staff are properly trained in the quality methods

Answer: C

NEW QUESTION 29
- (Topic 1)
How should the Team Manager report that tolerances are forecast to be exceeded?

A. Create an Exception Report
B. Create a Highlight Report
C. Raise an issue
D. Grant a concession

Answer: C

NEW QUESTION 31
- (Topic 1)
Which is assumed to be a supplier's responsibility in the PRINCE2 customer/supplier environment?

A. Specify the desired result
B. Provide the resources and skills to deliver the desired result
C. Pay for the project
D. Specify the benefits of the project

Answer: B

NEW QUESTION 36
- (Topic 1)
Which is NOT a type of issue?

A. A problem/concern
B. A constraint
C. An off-specification
D. A request for change

Answer: B

NEW QUESTION 37
- (Topic 1)
Which two roles are linked by the Managing Product Delivery process?

A. Corporate or programme management and Project Board
B. Project Board and Project Manager
C. Project Manager and TeamManager
D. Team Manager and external supplier

Answer: C

NEW QUESTION 42
- (Topic 1)
Which statement describes the responsibilities of a risk actionee?

A. Identifying risks to the project that might occur in their department
B. Owning and authorizing the use of the risk budget to fund risk responses
C. Managing, monitoring and controlling of all aspects of an assigned risk
D. Carrying out a risk response action to respond to a particular risk

Answer:

D

NEW QUESTION 46
- (Topic 1)
Which regular report provides the Project Board with a summary of stage status?

A. Communication Management Strategy
B. Project Brief
C. Highlight Report
D. Checkpoint Report

Answer: C

NEW QUESTION 50
- (Topic 1)
Which is a purpose of quality planning?

A. Define the structure of the project management team
B. Detail the acceptance criteria, in order for the Project Board to agree the level of qualityexpected of the project's product
C. Document approval records for those project products that have met their quality criteria
D. Produce the Project Plan with resource and schedule information

Answer: B

NEW QUESTION 53
- (Topic 1)
Identify the missing word in the following sentence. The purpose of the [?] theme is to identify, assess and control uncertainty.

A. Change
B. Plans
C. Quality
D. Risk

Answer: D

NEW QUESTION 56
- (Topic 1)
Which is a purpose of a Project Product Description?

A. Form part of the Work Package for the project product
B. Provide the initial project budget to be refined in the Business Case
C. Document the project mandate and gain approval for the project from the Project Board
D. Define the quality required of the project's product

Answer: D

NEW QUESTION 61
- (Topic 1)
Which role is responsible for the management of a risk assigned to it?

A. ProjectSupport
B. Risk owner
C. Risk actionee
D. Project Assurance

Answer: B

NEW QUESTION 63
- (Topic 1)
Which is NOT a purpose of the Organization theme?

A. Define a projectmanagement team structure
B. Define the level of tolerance for each level of the project management team
C. Define the Project Board's responsibility for directing the project
D. Define which role is accountable for the project's success

Answer: B

NEW QUESTION 66
- (Topic 1)
Which statement defines a risk?

A. A certain event occurring in the future that will have a negative impact on the project's objectives
B. An event that has already occurred that the Project Manager must deal with immediately
C. An uncertain event, or set of events that, should it or they occur, will have an effect on the achievement of objectives
D. An uncertain event, or set of events that, should it or they occur, will be automatically escalated to the Project Board for a response

Answer: C

NEW QUESTION 69
- (Topic 1)
What process ensures focus on the delivery of a stage's products and avoids uncontrolled change?

A. Directing a Project
B. Managing a Stage Boundary
C. Controlling a Stage
D. Starting up a Project

Answer: C

NEW QUESTION 70
- (Topic 1)
Which of the following is the Business Case used for during the Managing a Stage Boundary process?

A. Enable the Project Board to decide whether or not to authorize the project
B. Justify the continuing viability of the project
C. Enable the Project Board to decide whether or not to authorize project closure
D. Justify the initiation of a project

Answer: B

NEW QUESTION 74
Someone who thinks they will be affected by a project is a stakeholder on that project

A. Mastered
B. Not Mastered

Answer: A

NEW QUESTION 79
Stakeholders may be internal or external to the corporate organization

A. Only 1 is true
B. Only 2 is true
C. Both 1 and 2 are true
D. Neither 1 or 2 are true

Answer: C

NEW QUESTION 83
- (Topic 1)
Which is a purpose of the Business Case theme?

A. Identify which role is responsible for producing the Business Case
B. Identify the project'soutputs
C. Establish the controls to manage changes that may impact the project benefits
D. Establish a viable investment proposition

Answer: D

NEW QUESTION 88
- (Topic 1)
Identify the missing word in the following sentence. The [?] theme defines that the Project Board is responsible for the overall direction and management of the project,

A. Progress
B. Plans
C. Organization
D. Business Case

Answer: C

NEW QUESTION 91
- (Topic 1)
Which process provides the Project Board with sufficient information for it to review the success of a completed stage and confirm continued business justification?

A. Controlling a Stage
B. Closing a Project
C. Directing a Project
D. Managing a Stage Boundary

Answer: D

NEW QUESTION 95
- (Topic 1)
Which is a purpose of the Project Product Description?

A. Define the key responsibilities for delivering product quality
B. Provide information about the state of products
C. Define the quality anticipated by the customer
D. Provide product cost input tothe Business Case

Answer: C

NEW QUESTION 98
- (Topic 1)
Which of the following statements about the Closing a Project process are true?

A. Mastered
B. Not Mastered

Answer: A

NEW QUESTION 102
The Project Initiation Documentation is used to ensure that a sound basis exists exists before the Project Board authorizes a project.

A. Mastered
B. Not Mastered

Answer: A

NEW QUESTION 106
- (Topic 1)
Which is a type of issue?

A. An expected dis-benefit
B. An off-specification
C. Aproject outcome
D. A scope tolerance

Answer: B

NEW QUESTION 107
- (Topic 1)
Which should be funded by a change budget?

A. Increase in agreed scope
B. Initiation stage
C. Change Authority
D. Handover activities

Answer: A

NEW QUESTION 108
- (Topic 1)
Which of the following describes a use of a Configuration Item Record?

A. Define the identification scheme to be applied to the project
B. Identify the techniques and procedures required within the Work Package
C. Record the change in a product's status
D. Record the reporting requirements for theWork Package

Answer: C

NEW QUESTION 109
- (Topic 1)
What process is used by the Project Manager to maintain focus on delivery of a stage's products within agreed tolerances?

A. Directing a Project
B. Controlling a Stage
C. Managing a Stage Boundary
D. Managing Product Delivery

Answer: B

NEW QUESTION 110
- (Topic 1)

When considering risks, which describes an opportunity in a project?

A. An uncertain event that couldhave a negative impact on objectives
B. An uncertain event that could have a favourable impact on objectives
C. An event that has occurred resulting in a negative impact on objectives
D. An event that has occurred resulting in a favourable impact on objectives

Answer: B

NEW QUESTION 111
- (Topic 1)
Which task is performed by the Change Authority?

A. Set a change budget
B. Approve or reject a request for change within approved limits
C. Refer changes that exceed budgetary limits to the Project Manager for approval
D. Update the configuration management system whena change is approved

Answer: B

NEW QUESTION 115
- (Topic 1)
Which PRINCE2 integrated element includes the good practices which determine whether a project is genuinely being managed using PRINCE2?

A. Principles
B. Processes
C. Tailoring PRINCE2 to the project environment
D. Themes

Answer: A

NEW QUESTION 120
- (Topic 1)
Identify the missing word(s) in the following sentence, PRINCE2 recommends three levels of [?] to reflect the needs of the different levels of management involved in a project,

A. Management strategies
B. Plan
C. Stakeholder interests
D. Time-driven controls

Answer: B

NEW QUESTION 123
- (Topic 1)
Why is a Project Brief produced?

A. To act as a trigger for the Starting up a Project process
B. To record the strategies andmanagement controls to be used by a project
C. To provide a full and firm foundation for the initiation of a project
D. To be used by the Project Board as a basis for reviewing the progress of a project

Answer: C

NEW QUESTION 128
- (Topic 1)
What process aims to ensure accurate progress information is provided to the Project Manager?

A. Starting up a Project
B. Managing a Stage Boundary
C. Managing Product Delivery
D. Directing a Project

Answer: C

NEW QUESTION 133
- (Topic 1)
Which is a purpose of a Project Product Description?

A. Records the costs and timescales for delivery of the project's final product
B. Shows the dependencies between the project's products to aid planning
C. Provides a list of all the products to be delivered by the project
D. Defines what theproject must deliver in order to gain acceptance

Answer: D

NEW QUESTION 136
- (Topic 1)
What is the definition of a project outcome?

A. A measurable improvement that is perceived as an advantage by one or more stakeholders
B. The reason for the project
C. The result of the change derived from using the project's outputs
D. The project's specialist products.

Answer: C

NEW QUESTION 138
- (Topic 2)
Which is an objective of the Managing a Stage Boundary process?

A. Understand what has gone well and what can help the next stage
B. Review and approve the next Stage Plan
C. Assure the Project Board that all project products have been completed and approved
D. Prepare an Exception Report to advise the Project Board of aforecast deviation from tolerance

Answer: A

NEW QUESTION 139
- (Topic 2)
Which role is responsible for specifying the project benefits?

A. Corporate or programmemanagement
B. Executive
C. Senior User(s)
D. Project Manager

Answer: C

NEW QUESTION 141
- (Topic 2)
A product can NOT be supplied to meet all of the requirements in its baselined Product Description. What first action should be taken?

A. Raise a request for change
B. Raise an off-specification
C. Write an Exception Report
D. Amend the Work Package

Answer: B

NEW QUESTION 142
- (Topic 2)
Which is a purpose of the Risk theme?

A. Establish a method for the implementation of continuous improvement during the project
B. Identify, assess and control problemsthat have occurred
C. Provide the Project Board with a time-driven control to capture all project risks
D. Establish a cost-effective procedure to identify, assess and control risks

Answer: D

NEW QUESTION 144
- (Topic 2)
Which is a valid statement about the Project Support role?

A. Can be performed by the Project Manager
B. Is an optional role for a PRINCE2 project
C. Produces Checkpoint Reports for the Project Manager
D. Can be combined with the Project Assurance role

Answer: A

NEW QUESTION 146
- (Topic 2)
In what product should the quality criteria for a specialist product be recorded?

A. Quality Management Strategy
B. Quality Register
C. Product Description
D. Project Product Description

Answer: C

NEW QUESTION 150
Develop the detailed Business Case

A. 1, 2, 3
B. 1, 2, 4
C. 1, 3, 4
D. 2, 3, 4

Answer: A

NEW QUESTION 153
- (Topic 2)
What product should be used to confirm the version number of ail products in a particular stage?

A. Issue Register
B. Product Status Account
C. Product Description
D. Configuration Item Record

Answer: B

NEW QUESTION 157
- (Topic 2)
Which is an objective of the Starting up a Project process?

A. Approve allProduct Descriptions prior to project initiation
B. Obtain approval from corporate or programme management for the CommunicationManagement Strategy
C. Prevent projects with unrealistic delivery dates from being initiated
D. Confirm that there is a validmethod in place to measure the expected project benefits

Answer: C

NEW QUESTION 159
- (Topic 2)
Which is a purpose of the Managing a Stage Boundary process?

A. Provide the Project Board with sufficient information for approving the next stage
B. Approve the next Stage Plan
C. Review and close any risks and issues identified during the previous stage
D. Control the link between the ProjectManager and the Team Manager(s)

Answer: A

NEW QUESTION 162
- (Topic 2)
Which process is used by a Team Manager to coordinate work on one or more of the project's products?

A. Initiating a Project
B. Controlling a Stage
C. Managing a Stage Boundary
D. ManagingProduct Delivery

Answer: D

NEW QUESTION 165
- (Topic 2)
Which characteristic of a project reflects that there are different perspectives and motivations for customers and suppliers?

A. Change
B. Cross-functional
C. Unique
D. Risk

Answer: B

NEW QUESTION 170
- (Topic 2)
Which is NOT a requirement of a Stage Plan?

A. Produced to an appropriate level of detail to enable day-to-day control
B. Produced near to the end of the previous management stage
C. Approved and signed-off by Project Assurance
D. Approved at the end of a management stage

Answer: C

NEW QUESTION 175
- (Topic 2)
Which theme defines the accountability for realization of the project's benefits?

A. Plans
B. Progress
C. Organization
D. Quality

Answer: C

NEW QUESTION 180
- (Topic 2)
Which is NOT a purpose of a Benefits Review Plan?

A. Define the periodover which the cost-benefit analysis will be based
B. Describe how to measure the performance of the project's products in operational use
C. Define the scope, timing and ownership of the benefit reviews required
D. Describe how to measure and confirm anybenefits that are to be realised after the project is closed

Answer: A

NEW QUESTION 184
- (Topic 2)
Who carries out audits that are independent of the project?

A. Quality assurance
B. Project Assurance
C. Project Support
D. Project Manager

Answer: A

NEW QUESTION 187
- (Topic 2)
Which is a responsibility of a Team Manager?

A. Producing Highlight Reports for the Project Manager
B. Reviewing the status of the stage
C. Setting WorkPackage tolerances
D. Ensuring delivery of products in the Managing Product Delivery process

Answer: D

NEW QUESTION 192
- (Topic 2)
Which describes risk probability?

A. Level of risks which the project can tolerate before escalating to the Project Board
B. Probable effect on the project delivering its objectives
C. Timeframe within which the risk may occur
D. A measure of the likelihood of the risk occurring

Answer: D

NEW QUESTION 197
- (Topic 2)
Which is NOT a recommended quality review team role?

A. Administrator
B. Chair
C. Producer
D. Reviewer

Answer: C

NEW QUESTION 199
- (Topic 2)
Which is one of the six aspects of project performance that needs to be managed?

A. Progress
B. Change
C. Risk
D. Security

Answer:

C

NEW QUESTION 204
- (Topic 2)
Which is a true statement about acceptance criteria?

A. Acceptance criteria are used to produce the customer's quality expectations
B. Acceptance criteria are less specific and precise than customer's quality expectations
C. Once agreed, acceptance criteria CANNOT be changed
D. Acceptance criteria should be agreed between the customer and the supplier

Answer: D

NEW QUESTION 207
- (Topic 2)
Which activity takes place within the Managing a Stage Boundary process?

A. Produce Highlight Reports
B. Take corrective action within the limits of a stage's tolerance
C. Produce an Exception Plan
D. Authorize a Stage Plan for the next stage

Answer: C

NEW QUESTION 210
- (Topic 2)
Which is a purpose of the Directing a Project process?

A. Provide the information required to confirm if it is worthwhile to initiate a project
B. Enable overall control of a project to be exercised by the Project Board
C. Establish the level of control required by the Project Board after initiation
D. Provide sufficient information so that the currentstage can be reviewed and the next Stage Plan approved

Answer: B

NEW QUESTION 214
- (Topic 2)
Which is an objective of the Directing a Project process?

A. Review and approve a project mandate
B. Ensure corporate or programme management has an interface to the project
C. Define how risks, issues and changes will be managed
D. Obtain approval for completed products

Answer: B

NEW QUESTION 217
- (Topic 2)
Which is a typical core activity within configuration management?

A. Assessment
B. Communication
C. Quality control
D. Status accounting

Answer: D

NEW QUESTION 218
- (Topic 2)
Which of the following statements about quality assurance and Project Assurance is true?

A. Project Assurance is the responsibility of the corporate organization; quality assurance is the responsibility of the Project Board
B. Project Assurance is independent of the Project; qualityassurance is only independent of the Project Manager
C. Project Assurance may be delegated within a project; quality assurance must be undertaken by the Project Board
D. Project Assurance ensures compliance to standards within the project environment; quality assurance ensures compliance across the organization

Answer: D

NEW QUESTION 223
- (Topic 2)
Identify the missing word in the following sentence, A purpose of the [?] theme is to control any unacceptable deviations from the project's objectives.

A. Change
B. Plans
C. Progress
D. Risk

Answer: C

NEW QUESTION 224
- (Topic 2)
Where should the names of those who are to approve a product be recorded?

A. Product Status Account
B. Product Description
C. Configuration Item Record
D. Checkpoint Report

Answer: B

NEW QUESTION 226
- (Topic 2)
Which is one of the three levels of plan in PRINCE2?

A. Benefits Review Plan
B. Programme Plan
C. Team Plan
D. Project Brief

Answer: C

NEW QUESTION 231
- (Topic 2)
In which product does a Project Manager define the time and cost tolerances for the work to be done by a Team Manager?

A. Product Description
B. Team Plan
C. Work Package
D. Stage Plan

Answer: C

NEW QUESTION 233
- (Topic 2)
Which is a purpose of a Risk Register?

A. Capture risks that may occur during the project
B. Record how risk management activities will be undertaken on the project
C. Record the risk tolerance for the project
D. Capture issues which are impacting on the delivery of the project objectives

Answer: A

NEW QUESTION 236
- (Topic 2)
What is the collective name for individuals or groups who may be affected by a project?

A. Customers
B. Project Support
C. Stakeholders
D. Team members

Answer: C

NEW QUESTION 238
- (Topic 2)
Which is a purpose of the Starting up a Project process?

A. Prevent poorly conceived projects from ever being initiated
B. Ensure the communication requirements of all stakeholders are documented
C. Learn lessons from this project
D. Document how changes required by corporate or programme management will be reviewed

Answer: A

NEW QUESTION 243
- (Topic 2)
What is used to identify any organization or interested party who needs to be informed of project closure?

A. Configuration Management Strategy
B. Project management team structure
C. Communication Management Strategy

D. Project Brief

Answer: C

NEW QUESTION 248
- (Topic 2)
Which is a purpose of a Lessons Report?

A. Improve the project management method for future projects
B. Detail open issues and risks that need to be managed after the project has closed
C. Compare the actual performance of the final stage against its plan
D. Provide a summary of the benefits realized during the project

Answer: A

NEW QUESTION 251
- (Topic 2)
Identify the missing words in the following sentence. The purpose of the Starting up a Project process is as much about [?] as it is about requesting authorization to initiate viable
projects,

A. producing an achievable Project Plan
B. preventing poorly-conceived projects from ever being initiated
C. obtaining approval from all stakeholders
D. setting up the required project controls

Answer: B

NEW QUESTION 255
- (Topic 2)
Which is a purpose of the Controlling a Stage process?

A. Assign work to be done and take corrective action to ensure that the stage remains within tolerance
B. Provide a fixed reference point at which acceptance for the project product is confirmed
C. Enable the Project Board to be provided with sufficient information to authorize the next stage
D. Enable the organization to understand the work that needs to be done to deliver the project's products

Answer: A

NEW QUESTION 259
- (Topic 2)
Which is NOT a benefit of using PRINCE2?

A. Defines specific leadership, motivational skills andother interpersonal skills required
B. Can be applied to any type of project
C. Promotes learning and continuous improvement
D. Defines a thorough but economical structure of reports

Answer: A

NEW QUESTION 262
- (Topic 2)
Which is a true statement about management stages and technical stages?

A. Technical stages can overlap but management stages CANNOT
B. Management stages are the responsibility of the Project Manager, technical stages are NOT
C. Technical stages create products, management stages do NOT
D. Management stages require quality control, technical stages do NOT

Answer: A

NEW QUESTION 265
- (Topic 2)
Identify the missing word(s) in the following sentence.
Following initiation, the Controlling a Stage process is used to manage and control each [?
] of a project.

A. technical stage
B. benefit
C. management stage
D. Team Plan

Answer: C

NEW QUESTION 267

- (Topic 2)
Identify the missing words in the following sentence.
A benefit of adopting PRINCE2 is that it can be applied to [?] - and can easily be implemented alongside specialist techniques.

A. any type of project
B. programmes and projects
C. all types of programmes
D. business as usual

Answer: A

NEW QUESTION 269
Ensure that work on products allocated to a team is authorized

A. Mastered
B. Not Mastered

Answer: A

NEW QUESTION 270
Ensure that a project remains viable

A. 1, 2, 3
B. 1, 2, 4
C. 1, 3, 4
D. 2, 3, 4

Answer: C

NEW QUESTION 275
- (Topic 2)
What theme provides all management levels within the project management team with mechanisms for monitoring and control?

A. Progress
B. Change
C. Organization
D. Quality

Answer: A

NEW QUESTION 280
- (Topic 2)
Which product describes the roles and responsibilities for achieving the effective management of anticipated threats and opportunities in a project?

A. Quality Management Strategy
B. Risk Management Strategy
C. Communication Management Strategy
D. Configuration Management Strategy

Answer: B

NEW QUESTION 281
- (Topic 2)
Identify the missing product in the following sentence.
When assessing an issue during the Controlling a Stage process, the [?] provides essential information to evaluate the viability of the project.

A. Project Brief
B. Benefits Review Plan
C. Project Initiation Documentation
D. Configuration Management Strategy

Answer: C

NEW QUESTION 284
- (Topic 2)
Which statement about risks is FALSE?

A. A risk that could have a positive impact on a project's objectives is known as an opportunity
B. A risk that could have a negative impact on a project's objectives is known as a threat
C. A risk that a project's product is incomplete is known as an off-specification
D. A risk is an uncertain event that, should it occur, will have an effect on a project's objectives

Answer: C

NEW QUESTION 288

- (Topic 2)
Which role is part of the project management team?

A. Change Authority
B. Quality assurance
C. Stakeholder
D. Corporate or programme management

Answer: A

NEW QUESTION 293
- (Topic 2)
How is a Benefits Review Plan used in the Closing a Project process?

A. Checked for inclusion of activities to confirm those benefits which cannot be measured until after project closure
B. To capture the baseline measures against which to assess benefits
C. To capture side-effects (beneficial or adverse) identified during post-project benefits reviews
D. To gain approval for the post-project activities and transferresponsibility to corporate or programme management

Answer: A

NEW QUESTION 297
- (Topic 2)
Which may be funded from a risk budget?

A. Capturing identified threats and opportunities in the Risk Register
B. Specific management responses to a project's threats and opportunities
C. Producing risk summaries for inclusion in Highlight Reports
D. Any remaining open risks after the project has been closed

Answer: B

NEW QUESTION 299
- (Topic 2)
Which is NOT confirmed during the Initiating a Project process?

A. How the management and specialist products of the project should be baselined
B. How the method will be tailored for the size and complexity ofthe project
C. Whether the expected benefits have been achieved
D. Who will make decisions on any changes during the project

Answer: C

NEW QUESTION 304
- (Topic 2)
Identify the missing word(s) in the following sentence. During a quality review meeting [?] any identified defects.

A. a solution should be designed for
B. an issue should be created for
C. the agreed actions should be recorded for
D. the chair will approve the solution to

Answer: C

NEW QUESTION 309
- (Topic 2)
Which is a purpose of an Exception Plan?

A. Show the reason for the tolerance deviation from a Stage Plan or Project Plan
B. Reduce the number of exception assessments, by agreeing a budget to cover the costs of any requests for change
C. Identify the actions required to recover from the effect ofa tolerance deviation
D. Define the changes which are within the scope of the change budget

Answer: C

NEW QUESTION 313
- (Topic 2)
Which describes a risk effect?

A. The uncertainty expressed as a negative or favourable occurrence
B. The issue which is affecting the project and has resulted in a risk
C. The impact(s) on the project objectives should the threat or opportunity occur
D. The change in the statusof a risk in response to actions taken to control it

Answer: C

NEW QUESTION 318
- (Topic 2)
What do acceptance criteria identify?

A. The approach that will be used to prove whether the project's products have been completed
B. A measureable improvement resulting from a project outcome
C. The measureable definitions of the attributes for a set of products to be acceptable to key stakeholders
D. The project controls set up during the process Initiating a Project

Answer: C

NEW QUESTION 321
- (Topic 2)
Identify the missing words in the following sentence. A Change Authority may be given a [?] to enable it to finance new requirements.

A. change budget
B. cost tolerance
C. risk budget
D. scope tolerance

Answer: A

NEW QUESTION 326
- (Topic 2)
Identify the missing words in the following sentence.
The Team Manager should check the [?] for any interfaces that must be maintained while developing products.

A. Project Product Description
B. Project Plan
C. Checkpoint Report
D. Work Package

Answer: D

NEW QUESTION 331
- (Topic 3)
Which is a purpose of the Quality theme?

A. Establish how the project will ensure that all products created meet their requirements
B. Establish quality assurance to maintain the quality management system
C. Identify all the products of the project to ensure the scope has been adequately defined
D. Determine the communication needs of the organization's quality assurance function

Answer: A

NEW QUESTION 336
- (Topic 3)
Which theme addresses the need to have a strategy for communicating with stakeholders?

A. Quality
B. Organization
C. Plans
D. Progress

Answer: B

NEW QUESTION 337
- (Topic 3)
What theme estimates the cost of delivering the project?

A. Business Case
B. Change
C. Plans
D. Progress

Answer: C

NEW QUESTION 338
- (Topic 3)
Which is a true statement about time-driven controls?

A. Time-driven controls are used for monitoring the progress of Work Packages and management stages
B. Time-driven controls take place when specific events happen
C. Time-driven controls are produced at the end of a stage
D. An Exception Report is a time-driven control

Answer:

A

NEW QUESTION 341
- (Topic 3)
Which product records any project outcomes perceived as negative by stakeholders?

A. Business Case
B. Project Plan
C. CommunicationManagement Strategy
D. Project Product Description

Answer: A

NEW QUESTION 343
- (Topic 3)
Which role is part of the Project Board?

A. Corporate or programme management
B. Risk owner
C. Project Manager
D. Senior Supplier

Answer: D

NEW QUESTION 345
- (Topic 3)
Which is part of quality control?

A. Document the project's acceptance criteria in the Project Product Description
B. Define the quality responsibilities of those involved in the production of the products
C. Produce quality records to show that the planned quality activities have been carried out
D. Maintain the corporate organization's quality management system

Answer: C

NEW QUESTION 350
- (Topic 3)
Identify the missing word in the following sentence.
The PRINCE2 method addresses project management with four integrated elements: principles, themes, [?] and tailoring PRINCE2 to the project environment.

A. activities
B. processes
C. products
D. quality

Answer: B

NEW QUESTION 355
- (Topic 3)
Which is the Change Authority role permitted to authorize?

A. Risks to the project
B. Adjustments to the limits on the change budget
C. Changes to stage tolerance
D. Changes to the project that do not exceed a defined budget

Answer: D

NEW QUESTION 356
Used to provide a foundation for the Initiating a Project process

A. Mastered
B. Not Mastered

Answer: A

NEW QUESTION 357
Created in the Starting up a Project process

A. Mastered
B. Not Mastered

Answer: A

NEW QUESTION 359
Used by the Project Board to make an assessment of a project's progress

A. Mastered
B. Not Mastered

Answer: A

NEW QUESTION 364
Verification and audit

A. Mastered
B. Not Mastered

Answer: A

NEW QUESTION 367
Identification

A. 1, 2, 3
B. 1, 2, 4
C. 1, 3 ,4
D. 2, 3, 4

Answer: C

NEW QUESTION 372
- (Topic 3)
Which is a purpose of the Initiating a Project process?

A. Decide if it is worthwhile to initiate a project
B. Decide on the project approach
C. Establish solid foundations for a project
D. Identify the number of Work Packages required

Answer: C

NEW QUESTION 374
- (Topic 3)
Who does the Team Manager report to and take direction from?

A. Project Board
B. Project Assurance
C. Project Manager
D. Project Support

Answer: C

NEW QUESTION 377
- (Topic 3)
Who should use the information in a Lessons Report to refine, change and improve the standards within a quality management system?

A. Corporate group
B. Project Board
C. Project Assurance
D. Executive

Answer: A

NEW QUESTION 381
- (Topic 3)
Which is a purpose of an Issue Report?

A. Provide the status of all issues in a Work Package
B. Document an issue that needs to be handled formally
C. Provide the status of all the issues in a stage
D. Notify the Project Manager of all new issues in a Work Package

Answer: B

NEW QUESTION 386
- (Topic 3)
Identify the missing words in the following sentence.
At the end of a stage, the [?] should be used to check whether there is a requirement to send copies of the End Stage Report to external interested parties.

A. Stage Plan
B. Communication Management Strategy
C. Follow-on action recommendations
D. Quality Management Strategy

Answer: B

NEW QUESTION 391
- (Topic 3)
What product is used to maintain a record of those who have an interest in the project and their information requirements?

A. Project Plan
B. Communication Management Strategy
C. Project Brief
D. Project Product Description

Answer: B

NEW QUESTION 392
- (Topic 3)
Which is performed as part of the recommended risk management procedure?

A. Allocation of a budget to investigate issues facing the project
B. Review of risk management practices to ensure that they are performed effectively
C. Sending of information about risks tothe project to project stakeholders
D. Resolution of conflicts between the project and the programme board

Answer: C

NEW QUESTION 393
- (Topic 3)
What product records any time tolerances agreed between the Project Manager and Team Manager?

A. Product Description
B. Work Package
C. Project Initiation Documentation
D. Stage Plan

Answer: B

NEW QUESTION 395
- (Topic 3)
What theme defines and implements the means by which the project will verify that products meet business requirements?

A. Business Case
B. Change
C. Progress
D. Quality

Answer: D

NEW QUESTION 399
- (Topic 3)
Identify the missing words in the following sentence.
Configuration management typically includes [?] as one of the five core activities.

A. exception planning
B. risk assessment
C. stakeholder engagement
D. status accounting

Answer: D

NEW QUESTION 404
- (Topic 4)
Which is a purpose of an End Project Report?

A. Identify individuals or groups that need to be told that the project is coming to an end
B. Review how well the project performed against the Project Initiation Documentation used to authorize it
C. Identify individuals or groups that are responsible for measuring the expected benefits after the project has closed
D. Ensure that key project information is archived and made secure

Answer: B

NEW QUESTION 408

- (Topic 4)
Which is a task of product-based planning?

A. Identify activities and dependencies
B. Write the Project Product Description
C. Prepare the Work Packages
D. Produce Product Status Accounts

Answer: B

NEW QUESTION 409
- (Topic 4)
Identify the missing words in the following sentence. The role of [?] is responsible for carrying out a risk response action to respond to a particular risk.

A. Project Assurance
B. Project Support
C. the risk actionee
D. the risk owner

Answer: C

NEW QUESTION 410
- (Topic 4)
Which process ensures that key roles and responsibilities are allocated before a decision is made to initiate a project?

A. Managing Product Delivery
B. Initiating a Project
C. Managing a Stage Boundary
D. Starting up a Project

Answer: D

NEW QUESTION 415
- (Topic 4)
Identify the missing words in the following sentence. A risk budget is a sum of money included in the [?] and set aside to fund specific management responses to a project's threats and opportunities

A. change budget
B. project budget
C. project's cost tolerance
D. project's risk tolerance

Answer: B

NEW QUESTION 416
- (Topic 4)
Which level of management uses the mechanisms established by the Progress theme to control any unacceptable deviations?

A. Onlycorporate or programme management
B. Only the Project Board
C. Only the Project Manager
D. All levels of management

Answer: D

NEW QUESTION 417
- (Topic 4)
How many roles make up the Project Board?

A. One
B. Two
C. Three
D. Four

Answer: C

NEW QUESTION 419
- (Topic 4)
Which is NOT a purpose of the Initiating a Project process?

A. Enable a Project Boarddecision about the commitment of resources to a project
B. Enable an organization to understand the work that needs to be done to deliver a project's products before a project is approved
C. Establish solid foundations for a project
D. Enable the Project Board to decide whether it is worthwhile to initiate a project

Answer: D

NEW QUESTION 423
- (Topic 4)
Which is the base product against which the Project Board can assess progress, issues and ongoing viability questions?

A. Project Brief
B. Project Initiation Documentation
C. Project mandate
D. Benefits Review Plan

Answer: B

NEW QUESTION 425
- (Topic 4)
Which step in the issue and change control procedure considers alternative options for responding to an issue that is being managed formally?

A. Capture
B. Examine
C. Propose
D. Decide

Answer: C

NEW QUESTION 429
- (Topic 4)
Which statement about the quality review technique is FALSE?

A. It enables a check to be made on a product's fitness for purpose
B. It defines the quality responsibilities of the project team
C. It supports the management of future changes by providing abaseline for a product
D. It is used to gain wider acceptance of a product by involving key interested parties

Answer: B

NEW QUESTION 430
- (Topic 4)
Which is NOT one of the PRINCE2 integrated elements?

A. Tailoring PRINCE2 to the project environment
B. The processes
C. The products
D. The themes

Answer: C

NEW QUESTION 431
- (Topic 4)
Which role is responsible for creating Checkpoint Reports?

A. Senior Supplier
B. Team Manager
C. Change Authority
D. Project Support

Answer: B

NEW QUESTION 432
- (Topic 4)
Which is an objective of the Directing a Project process?

A. Create and authorize the project mandate
B. Providemanagement control and direction
C. Control the day-to-day running of the project
D. Provide accurate progress information to the Project Manager

Answer: B

NEW QUESTION 437
- (Topic 4)
Identify the missing word in the following sentence. The risk response type [?] can be used to respond to a threat and an opportunity

A. Avoid
B. Reduce
C. Share
D. Transfer

Answer:

C

NEW QUESTION 442
- (Topic 4)
Which is NOT represented by one of the three primary categories of stakeholder identified in PRINCE2?

A. Those with a financial interest in the project
B. Those who will manage the project on a day-to-day basis
C. Those who will specify the desired outputs of the project
D. Those who will create the project's outputs

Answer: B

NEW QUESTION 446
- (Topic 4)
Who should act as the communication channel between a project and corporate or programme management?

A. Project Board
B. Project Assurance
C. Project Manager
D. Project Support

Answer: A

NEW QUESTION 450
- (Topic 4)
From whom does a Team Manager obtain approval for a completed product?

A. Project Manager
B. Project Support
C. The authoritydefined in the Product Description
D. Senior Supplier

Answer: C

NEW QUESTION 455
- (Topic 4)
Which does NOT reflect the PRINCE2 principle of continued business justification?

A. There must be a justifiable reason for starting a project
B. The business justification drives decision making
C. If a project is no longer forecast to deliver a financial benefit, it should be stopped.
D. If a project can no longer be justified, it should be stopped

Answer: C

NEW QUESTION 456
- (Topic 4)
Identify the missing word in the following sentence. A member of the Project Board is responsible for [?] assurance.

A. quality
B. supplier
C. risk
D. product

Answer: B

NEW QUESTION 458
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